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21 December 1982

MEMORANDUM FOR: [REDACTED] 25X1
Chairman, DDA R&D Panel

FROM: [REDACTED] 25X1
ODP Representative
DDA R&D Panel

SUBJECT: FY 1985 R&D Planning Cycle (U/AIUO)

REFERENCE: MF, DDA Plans Officer, fm. [REDACTED] 25X1
Chief, Planning Division, PRS/DDS&T,
dtd. 23 Nov. 1982, Same Subject, (DDS&T-4090-82)

1. The reference consists of DDS&T R&D solutions to the set of thirty-two prioritized FY 1985 R&D problems previously submitted by the DDA R&D Panel. Key ODP personnel have reviewed the proposed S&T solutions and provided their evaluation to the undersigned. Of the ten problems sponsored by ODP, seven are adequately addressed in the S&T response; the S&T proposals in response to the remaining three require further clarification. Of twelve additional problems of direct interest to ODP, eight are adequately addressed. In the four remaining cases, the S&T proposals are, in my judgment, not truly responsive. The seven DDA problems of ODP interest that have not been adequately addressed are listed in Attachment I. I believe the DDS&T should be asked to take another look at these problems and re-justify their responses or (in one case) non-response. It should be noted that fully one-third of the S&T responses to the top fifteen ranked DDA problems are in question. In particular, Communications Strategies (ranked DDA #3) was not adequately addressed. Serious consideration should be given by the DDS&T to reallocate resources to support the DDA in this important area.

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2. In Attachment II, I have evaluated and ranked the S&T R&D proposals. I have used as a general guide the ranking of the DDA problem(s), I believe the proposed solutions truly support. I have ranked solutions that do not directly address DDA problems towards the bottom. The standouts, in that regard, are Computer Lab Facility and Advanced Text Processing and Retrieval. The former is an expensive project to develop a contractor-managed computer R&D laboratory. It is not specifically tied in with any

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3. Some comments on the R&D planning cycle process are also in order. It would be most valuable if, in the future, the DDS&T commented specifically on each DDA problem statement, providing the rationale behind proposed solutions, particularly when the link is tenuous or obscure. They should also provide information as to why certain obvious solutions are not being proposed (e.g., funding limitations, lack of expertise, work being done elsewhere, etc.) A better understanding of the rationale behind S&T proposals would aid the DDS&T ranking process. [REDACTED]

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4. A second point that should be made to the DDS&T is that a fairer scheme for assigning R&D dollar costs to directorates should be used. Dollar costs should be allocated among sponsoring directorates. If that were the case, and non-responsive R&D solutions were eliminated, DDA dollar costs would be considerably lower and more accurately reflect true DDA support. [REDACTED]

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5. Finally, as you know, S&T R&D solutions are in flux due to discussions among DDA R&D Panel members, particularly the OS representatives, and ORD and OTS project officers. This memorandum has only addressed the S&T responses presented in the reference. Overall, I would evaluate the proposed R&D solutions as moderately responsive. It is apparent, however, from discussions with S&T personnel, that it may be possible to motivate the DDS&T to modify some of their solutions so they are even more responsive to DDA R&D requirements. [REDACTED]

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Attachments: a/s

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